SSM 63 - IMPLEMENTING A LOGISTICS PROCESS

This course examines the drivers that determine effective performance across the complete supply chain. It will enable delegates to target areas where improvement opportunities exist within their own operations.

WHO SHOULD ATTEND?

This course is recommended for anyone wishing to review or upgrade their present skills in Logistics Management to improve organisational performance.

COURSE CONTENTS

Day 1 - The Logistics Process as a Business Strategy

- Overview of business planning process
- Business forecasting
- Sales and operations planning
- Demand management
- Overview of demand forecasting methods

Improving Logistics Flows

- Visibility in the supply chain
- Reducing manufacturing inventories
- 'Lean' manufacturing systems
- Financial systems to support 'lean' manufacturing
- MRP, JIT and zero inventory

Achieving fit and scope

- Product leadership
- Operational excellence
- Customer intimacy

Strategic links with the supply chain

- Competitive supply chain strategy
- Marketing strategy
- Product development strategy
- Decision making framework

Day 2 - Supply-Chain Drivers

Transport supply chain drivers

- Factors affecting transport decisions
- Performance characteristics
- Design option for transport network
- Trade offs in transport design
- Tailored transport
- Routing and scheduling

Facilities supply chain drivers

- Factors affecting facility decisions
- Framework for network design decisions
- Models for facility location
- Warehouse design

Inventory supply chain drivers

- Framework for inventory decisions
- Managing demand
- Managing uncertainty
- Managing cycle inventory
- Managing seasonal inventories

Information supply chain drivers

- Importance of information in the Supply Chain
- Enabling information technology
- Analytical applications
- Impact of e-business

Day 3 - Supply chain coordination

- Effect of lack of co-ordination
- Obstacles to co-ordination
- Managerial levers for co-ordination
- Designing pricing strategies to stabilize orders
- Building strategic partnerships

Customer Linking

- Visibility of customer data
- Vendor managed replenishment
- Customer managed replenishment

Improving Competitiveness

- Capacity requirements planning
- Lead times
- Time compression
- Mass customisation